

<p>What is a Forward Plan of Key Decisions?</p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> • Greater Manchester Combined Authority (GMCA) • Greater Manchester Elected Mayor • Joint GMCA & AGMA Executive Board • Transport for Greater Manchester Committee • GMCA Resources Committee • GMCA’s Waste & Recycling Committee • Statutory Officers of the GMCA <p>These decisions must be published on the Register at least 28 clear days before the decision is to be taken, whether in public or private. The Register is updated at least once a</p>	<p>What is a Key Decision?</p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester. 	<p>How to find out more on these proposed decisions</p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA julie.connor@greatermanchester-ca.gov.uk</p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Biowaste management strategy and procurement of treatment capacity	To approve the strategy for management of biowaste and to commence a procurement for future treatment capacity	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Net Zero Accelerator Funding	The approval to accept up to £7m Net Zero Accelerator funding via draw down funding from DESNZ potentially via Cambridge and Peterborough Combined	Greater Manchester Combined Authority	23 Feb 2024	DESNZ Net Zero Accelerator Funding Opportunity	Councillor Tom Ross		Sean Owen

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	<p>Authority</p> <p>Approval to be the accountable body for the region.</p> <p>Approval for delegated approvals to the treasurer and city solicitor.</p>						
Future service provision for waste management in Greater Manchester	To approve the delivery model for GMCA waste management services from June 2026	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Transport							
Bus Franchising	<p>To approve the award of:</p> <p>(i) the franchise contracts relating to bus franchising;</p> <p>(ii) contracts for</p>	<p>Chief Executive Officer GMCA & TfGM</p> <p>GM Mayor</p>	<p>Between 1 Feb 2024 and 30 Apr 2024</p> <p>Between 1 Feb 2024 and 30 Apr 2024</p>	Report with recommendations	<p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p>		<p>Steve Warrener</p> <p>steve.warrener@tfgm.com</p>

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	<p>the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in</p>	<p>Greater Manchester Combined Authority</p>	<p>Between 1 Feb 2024 and 30 Apr 2024</p>		<p>GM Mayor Andy Burnham</p>		

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	connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when required.	Chief Executive Officer GMCA & TfGM Bee Network Committee	Between 1 Feb 2024 and 31 Jul 2024 Between 1 Feb 2024 and 31 Jul 2024	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	
Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital	Chief Executive Officer GMCA & TfGM Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024 Between 1 Feb 2024 and 30 Apr 2024	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

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	and revenue budgets for bus franchising.						
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators for Tranches 2 and 3.	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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	leases in line with Tranches 2 and 3.						
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024 Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

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	allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
Zero Emission Bus Regional Areas Fund 2 Bid Submission	<p>Agree in principle to submit a bid to DfT for the ZEBRA 2 fund and delegate full approval of the full business case to the Chief Executive of GMCA & TfGM.</p> <p>Agree the submission of a full business case bid to the DfT for the</p>	Bee Network Committee, Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations			Steve Warrener steve.warrener@tfgm.com

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	ZEBRA 2 Fund.						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews. To approve the proposed network	Bee Network Committee	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Sale West to Altrincham Network Improvements	To approve CRSTS funds to implement signal priority for late running buses and install permit automatic traffic counters on the Sale West to Altrincham corridor.	<p>Greater Manchester Combined Authority</p> <p>Bee Network Committee</p>	<p>Between 1 Feb 2024 and 29 Feb 2024</p> <p>Between 1 Feb 2024 and 29 Feb 2024</p>	Report with recommendations	<p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p>		<p>Anthony Murden Anthony.murden@tfgm.com</p>
City Centre Bus and Streets for All Connectivity Programme	To approve CRSTS funding to continue development of the City Centre Bus and Streets	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		<p>Anthony Murden Anthony.murden@tfgm.com</p>

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	for All Connectivity Programme ready for OBC submission.						
Rapid Transit Extensions CRSTS funding drawdown	To approve CRSTS funding to continue developing the Rapid Transit Extensions package.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Jack Rodgers jack.rodgers@tfgm.com
Integrated Measures Ticketing	To approve CRSTS funding to support the development of the Full Business Case and delivery	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Helen Humble helen.humble@tfgm.com
Bus Pinch Points and Maintenance Programme	To approve CRSTS funding to continue developing and delivering the Bus Pinch Points and Maintenance Programme.	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
Manchester:	To approve CRSTS funds to	Bee Network	Between 1	Report with	GM Mayor		Hayley Fails

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Transforming Deansgate	develop Manchester's Transforming Deansgate Streets for All scheme.	Committee	Feb 2024 and 31 May 2024	recommendations	Andy Burnham		hayley.fail@manchester.gov.uk
Metrolink Renewals and Enhancements Programme (MREP)	To approve CRSTS funding for the Metrolink Renewals and Enhancements Programme (MREP).	Bee Network Committee	Between 1 Feb 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Daniel Vaughan daniel.vaughan@tfgm.com
Technical Education & Skills							
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Skills Bootcamps	To extend current	Treasurer GMCA	Between 1 Feb 2024 and	National Skills Funding (CA	Councillor		Hannah Vincent

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2024 - 2025: Contract extensions for wave 4 providers to continue delivery into wave 5. Wave 5 commissioning	<p>contracts of wave 4 providers to continue to deliver into wave 5 of the Skills Bootcamps Programme</p> <p>To proceed with the procurement and contracting of providers and activity relating to the GM Skills Bootcamps Programme.</p>		31 Mar 2025	report Feb 2023)	Eamonn O'Brien		hannah.vincen t@greaterman chester- ca.gov.uk
GM Devolved Adult Education Budget (AEB) and Free Courses for Jobs (FCFJ) Update and Key Decisions	<p>To note update on latest AEB close of academic year 2022/2023.</p> <p>To grant delegated authority to the GMCA Treasurer to take forward</p>	<p>Greater Manchester Combined Authority</p> <p>GM Mayor</p>	<p>March 2024</p> <p>March 2024</p>	Report with recommendations	<p>Councillor Eamonn O'Brien</p> <p>Councillor Eamonn O'Brien</p>		Gemma Marsh gemma.marsh @greatermanc hester- ca.gov.uk

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	<p>additional AEB and / or FCFJ commissioning, and / or grant funding including to contract / grant funding agreement award.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM procured providers as per the</p>						

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	<p>commissioning processes subject to annual terms and conditions being met.</p> <p>To grant delegated authority to the GMCA Treasurer to agree any minor changes that arise during discussions between the grant funded or procured organisations and GMCA.</p> <p>The Mayor, to approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded Local Authorities and</p>						

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	<p>to grant delegated authority to the GMCA Treasurer to approve any minor changes that arise.</p> <p>To grant delegated authority to the GMCA Treasurer, in consultation with the Leader and CEX portfolio holder for Education, Skills, Work, Apprenticeships and Digital, to make decisions relating to the procurement of any new adult skills delivery utilisin</p>						

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	g the AEB underspend held reserves which responds to local needs, skills gaps outlined in other GM intelligence e.g. LSIP etc. and specific needs identified by GM/LA priority groups i.e. care leavers, offenders, asylum seekers, refugees, over 50's etc.						
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA	Kirsteen Armitage kirsteen.armitage@greaterma

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	proceed to due diligence and/or note commercial changes to existing investments, including where relevant negotiated settlements.					& TfGM	nchestre-ca.gov.uk
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme. July / October and February.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Rachel Rosewell rachel.rosewell@greatermanchester-ca.gov.uk
GMCA General Revenue Budget 2024/25	To approve the 2024/25 budget relating to the GMCA functions (excluding transport and waste), including local authority contributions	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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	and use of reserves.						
Transport Revenue Budget 2024/25	To approve the 2024/25 GMCA budget relating to transport functions including the levy and statutory charge to GM local authorities and use of reserves.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Mayoral General Revenue Budget 2024/25 including GMFRS	To approve the 2024/25 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts and council tax rates.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Waste and	To approve the	Greater	9 Feb 2024	Report with	Councillor		Steve Wilson

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Recycling Revenue Budget 2024/25	2024/25 waste budget, levy to GM local authorities and use of reserves.	Manchester Combined Authority		recommendations	David Molyneux		Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Capital Programme 2023-2027	To approve the capital programme, including the quarter 3 update to the 2023/23 budget and the 2024/25 budget and forward plan.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Revenue Update Quarter 3 - 2023/24	Approve any revisions to the 2023/24 GMCA revenue budgets at the end of quarter 3.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2024/25	To approve the 2024/25 GMCA Capital Strategy with sets out the overarching principles and	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk

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	processes by which capital and investment decisions will be made.						
Approval of the Treasury Management Strategy and Annual Investment Strategy 2024/25	To approve the Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2024/25 to 2026/27.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk
GMCA Water, Wastewater and Ancillary Services	Agree to award the water, wastewater and ancillary services contract to winning bidder via CCS framework agreement, for a duration of 4 years (initial 2	Treasurer GMCA	March 2024	Report with recommendations	Councillor David Molyneux		Mathew Chard chardm@manchesterfire.gov.uk

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	years with 2 year extension option)						
Housing							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk

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	changes to existing investments						
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk

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	investments.						
Economy, Business and Inclusive Growth							
UK Shared Prosperity Fund- Support for the Social Economy	To agree the contract award for the UKSPF Support for the Social Economy Programme, following an open and competitive procurement process.	Treasurer GMCA	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk
Greater Manchester Investment Zone first year allocations	The allocation of the first £9m of Greater Manchester's Investment Zone funding for the FY 2024/25.	Greater Manchester Combined Authority	23 Feb 2024	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk
Homelessness							
GM Refugee Homelessness Prevention Service	Award of grant allocations under the new GM Refugee	Greater Manchester Combined Authority	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greatermanchester-

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	Homelessness Prevention Service						ca.gov.uk
Culture Strategy 2024-2029	To approve the Culture Strategy 2024-2029.	Greater Manchester Combined Authority	31 May 2024	Report with recommendations	Councillor Neil Emmott		Marie-Claire Daly Marie-Claire.Daly@greatermanchester-ca.gov.uk